Sports tourism: a key factor in the international positioning of Andorra as a destination

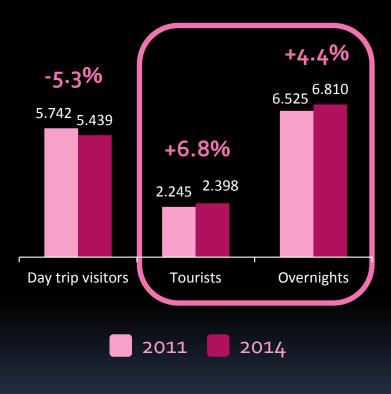
Francesc Camp 02/03/2016



Visitor goals 2015-2019



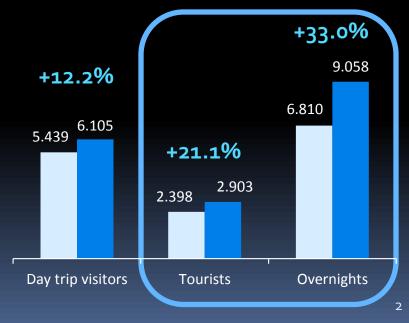
Visitors 2011-2014 (000)



7,8 million visitors

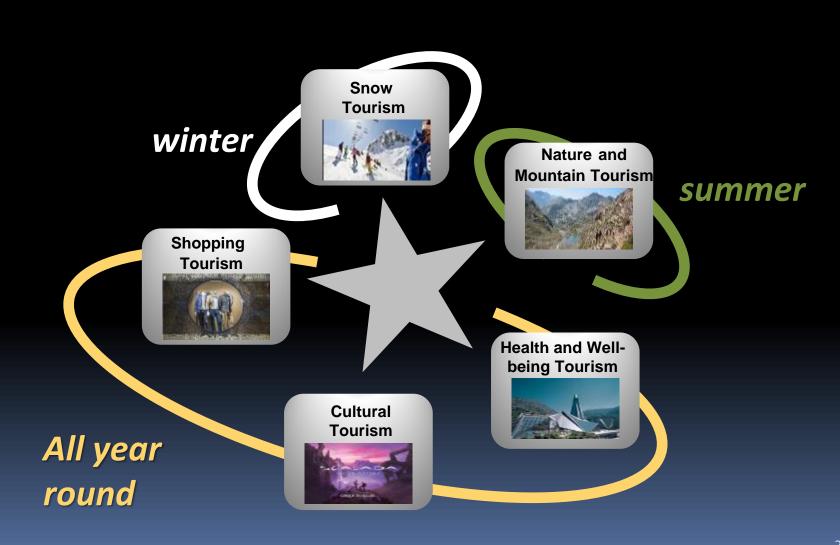
to 9 million visitors

Visitor goals 2014-2019 (000)



Andorra – a 5-star destination





Andorra – a 5 star destination





Permanent Offer + Events: an inseparable pair



Permanent offer

More than 300 km of slopes Guaranteed minimum opening of 60% of the skiable area thanks to snow cannons Grandvalira: among the

world's top 20

Vallnord: global leadership

in social networks

2 Bike Parks Green infrastructure plan



Events

World and European Cups: alpine skiing snowboard ski mountaineering speed skiing

Freeride World Tour



World cups and World championships

Permanent Offer + Events: an inseparable pair



Permanent offerings

2 nature parks4 Grand Routes26 mountain shelters(3 guarded)



Events

Andorra Ultratrail 2.900 Alpine Run

21 cycling routes







Tour de France Vuelta a Espanya Volta als Ports La Purito

Andorra Basketball Club Andorra Outdoor Games Trial World Cup Andros Trophy

Winter Events 2015

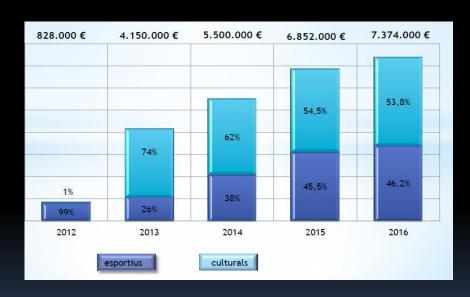




Commitment to events requires funding



Events



€820,000

x 4.2

€3,407,000

Communication of Permanent offerings



€6,777,497

-30%

€4,775,000

sports events

2016: 4 world-class events!



SPORT EVENTS 2016













ISMF SKI MOUNTAINEERING WORLD CUP

FREERIDE WORLD TOUR

27-28/02 FIS LADIES ALPINE SKIING WORLD CUP

10-13/03 FIS SPEED SKI WORLD CUP











TOTAL FIGHT

ANDORRA

OUTDOOR GAMES



VOLTA ALS PORTS D'ANDORRA

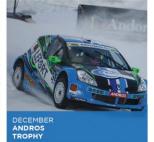
14-17/07 ANDORRA ULTRA TRAIL VALLNORD











LA PURITO ANDORRA

2900 ALPINE RUN ANDORRA

But the investment is worth it





Total audience: 40 million (64% in France)

Hours of broadcast: 488 hours

Number of countries broadcast to: 29 Total number of spectators: 70,000



Stage completely in Andorra
Stage with highest audience: Average audience
of 2 million in Spain. Up to 3.6 million viewers
in Europe at the end of the stage.
La Vuelta staff expenditure in Andorra (3



Total audience: 22.6 million Economic impact (on&offline)

nights): €825,000

total: \$2m VallnordArcalís brand: \$1.1 m Andorra brand: \$0.9 m

Investment

€950,000

€265,000

€300,000

But the investment is worth it



Investment



Registration numbers multiplied by 4 between the 1st and 7th editions 2015:

2,707 registered covering 40 nationalities 4,750 visitors/ 14,293 overnight stays /

€2.3 m spent

TV sports report: 680,000 spectators
324,000 website visits / 31,900 video views /
124,000 web-tv connections from 65 countries
/ coverage in 13 foreign specialist magazines

€170,371



1st edition in 2015 1,120 participants 2,387 visitors / 4,107 overnight stays / €550,000 spent

€124,714

Sport as another economic growth factor



Top athletes

Sports Cluster

Summer Events 2015







"Andorra is an ideal country to live, train and compete"

But above all, it's a country to enjoy!!

Thank you for your attention